

ACCOUNTANCY TRAINING AND EDUCATION CENTRE (ATEC)

COURSE OUTLINE



PROGRAMME: ACCA
DURATION: January - April 2019
DAY(S): Saturdays and Sundays
MODE: Saturdays
COMPONENT: Strategic Professional Level - Advanced Performance Management
LECTURER: Hannah H Mohammed
CAMPUS: Champs Fleurs

Lecture Number	Lecture Day & Date		Time	Hrs	Cum Hrs	Lecture Topic (s)	No./ Type of Session	Important Concepts/ Ideas to know/Learning Outcomes	Expected Reading	Other Matters	Questions	Items Due For Next Class
1	Sat	26-Jan-2019	8:30am - 12:30pm	4	4	Strategic Management Accounting	1./Lt/EP	Intro to the course and Exam format. <u>Chapter 1</u> ; (a)Benchmarking (b) Porter's 5 forces (c) BCG Matrix	Chap 1		Revision Kit Questions	Chap 2
2	Sun	27-Jan-2019	8:30am - 12:30pm	4	8	Strategic Management Accounting & Performance Hierarchy	1./Lt/EP	<u>Chapter 1</u> ; (a)Conflict with short term decisions (b) Integrated Reporting <u>Chapter 2</u> ; (a)Mission (b) Critical Success Factors (c) SWOT analysis (d) KPIs	Chap 2		Revision Kit	Chap 3
3	Sat	2-Feb-2019	8:30am - 12:30pm	4	12	Performance Management and Control	1./Lt/EP	<u>Chapter 3</u> - (a) Types of variances (b)Budgeting systems	Chap 3		Revision Kit	Chap 4
4	Sun	3-Feb-2019	8:30am - 12:30pm	4	16	Org Change and Environmental Issues	1./Lt/EP	<u>Chapter 4</u> - (a) Business Structures (b)Business Integration (c) Stakeholders and Ethical Issues	Chap 4		Revision Kit	Chap 5 & 6
5	Sat	9-Feb-2019	8:30am - 12:30pm	4	20	External Influences & Performance measurement systems and design	1./Lt/EP	<u>Chapter 5</u> - (a) Impact of Risk and Uncertainty (b) Impact of Other External Factors <u>Chapter 6</u> - (a)Integrated Information (b) Lean Information (c) Reporting	Chap 5 & 6		Revision Kit	Chap 7 & 8
6	Sun	10-Feb-2019	8:30am - 12:30pm	4	24	Performance measures in the Private Sector & Divisional Performance and Transfer Pricing	1./Lt/EP	<u>Chapter 7</u> - (a) Impact of Risk and Uncertainty (b) Impact of Other External <u>Chapter 8</u> - (a) Investment Centres (b) Transfer Pricing	Chap 7 & 8		Revision Kit	Chap 9
7	Sat	16-Feb-2019	8:30am - 12:30pm	4	28	Not for profit making organisation & Non-financial performance indicators	1./Lt/EP	<u>Chapter 9</u> - (a)Strategic performance measures in not for profit organisations (b) Non financial performance indicators and problems with them	Chap 9		Revision Kit	Chap 10 & 11
8	Sun	17-Feb-2019	8:30am - 12:30pm	4	32	Role of Quality in Management Systems & Strategic HRM Issues	1./EP	<u>Chapter 10</u> - (a) Approaches to QM (b) Influence of Japanese practices <u>Chapter 11</u> - (a) Reward Systems (b) Building Block Model	Chap 10 & 11		Revision Kit	Chap 12 & 13

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9	Sat	23-Feb-2019	8:30am - 12:30pm	4	36	Performance Evaluation Corporate Failure	1./Lt/EP	<u>Chapter 12-</u> (a)Alternative Views of Performance Measurement and management <u>Chapter 13-</u> Predicting and Preventing Corporate Failure	Chap 12 & 13		Revision Kit	
10	Sun	24-Feb-2019	8:30am - 12:30pm	4	40	Review	1./EP	Questions			Revision Kit	
11	Sat	2-Mar-2019	8:30am - 12:30pm	4	44	Review	1./EP	Questions			Revision Kit	
12	Sat	9-Mar-2019	8:30am - 12:30pm	4	48	Review	1./EP	Questions			Revision Kit	
13	Sat	16-Mar-2019	8:30am - 12:30pm	4	52	Review	1./EP	Questions			Revision Kit	
14	Sun	17-Mar-2019	8:30am - 12:30pm	4	56	Review	1./EP	Questions			Revision Kit	
15	Sat	23-Mar-2019	8:30am - 12:30pm	4	60	Review	1./EP	Questions			Revision Kit	
16	Sun	24-Mar-2019	8:30am - 12:30pm	4	64	Review	1./EP	Questions			Revision Kit	
Sat		30-Mar-2019			64	NO CLASSES - SPIRITUAL BAPTIST LIBERATION DAY						
17	Sat	6-Apr-2019	8:30am - 12:00pm	3.5	67.5	Review	1./EP	Mock Exam (3 hrs 15 mins)			BPP Mock	
18	Sat	13-Apr-2019	8:30am - 11:00am	2.5	70	Review	1./EP	Correct Mock Exam and Final Questions			BPP Mock	

Key / Legend

Lt = Lecture T=Tutorial Lb = Lab EP = Exam Prep

Last Notes: SBCS reserves the right to make changes to the information contained herein. Any changes effected to the information contained herein will be made known to all students concerned via class announcement. It is thus the responsibility of the student to attend all classes and to keep abreast of matters should they be absent from any class session. Students are advised and encouraged to contact their fellow classmates for updates where class sessions have been missed.

Date syllabus last modified: December 2018.