

ACCOUNTANCY TRAINING AND EDUCATION CENTRE (ATEC)

COURSE OUTLINE



PROGRAMME: ACCA
DURATION: January - April 2020
DAY(S): Saturdays & Sundays
MODE: Part-Time
COMPONENT: APM - Advanced Performance Management
LECTURER: Hannah H Mohammed
CAMPUS: Champs Fleurs

Lecture Number	Lecture Day & Date		Time	Hrs	Cum Hrs	Lecture Topic (s)	No./ Type of Session	Important Concepts/ Ideas to know/Learning Outcomes	Expected Reading	Other Matters	Questions	Items Due For Next Class
1	Sat	25-Jan-2020	8:00am - 12:00pm	4	4	Strategic Management Accounting	1./Lt/EP	Intro to the course and Exam format. <u>Chapter 1</u> ; (a) Benchmarking (b) Changing role of the Accountant (c) Porter's 5 Forces (d) SWOT	Chap 1		Revision Kit Questions	Chap 1
2	Sun	26-Jan-2020	8:00am - 11:00am	3	7	Strategic Management Accounting	1./Lt/EP	<u>Chapter 1 cont'd</u> : (a) BCG Matrix (b) Porter's Generic Strategies (c) SWOT analysis (d) KPIs (1) Lithio Car (2) Rezillos	Chap 1		Revision Kit	Chap 2
3	Sat	1-Feb-2020	8:00am - 12:00pm	4	11	Performance Hierarchy	1./Lt/EP	<u>Chapter 2</u> : (a) Mission (b) Critical Success Factors (c) SWOT analysis (d) KPIs (1) Lithio Car (2) Rezillos	Chap 2		Revision Kit	Chap 3
4	Sun	2-Feb-2020	8:00am - 11:00am	3	14	Performance Management and Control	1./Lt/EP	<u>Chapter 3</u> : (a) Types of variances (b) Budgeting systems (c) Kitch	Chap 3		Revision Kit	Chap 4
5	Sat	8-Feb-2020	8:00am - 12:00pm	4	18	Org Change and Environmental Issues	1./Lt/EP	<u>Chapter 4</u> : (a) Business Structures (b) Business Integration (c) Stakeholders and Ethical Issues	Chap 4		Revision Kit	Chap 5
6	Sun	9-Feb-2020	8:00am - 11:00am	3	21	External Influences	1./Lt/EP	<u>Chapter 5</u> : (a) Impact of Risk and Uncertainty (b) Impact of Other External Factors (c) Sweet Cicely (d) Sberry	Chap 5		Revision Kit	Chap 6
7	Sat	15-Feb-2020	8:00am - 12:00pm	4	25	Performance measurement systems and design	1./Lt/EP	<u>Chapter 6</u> : (a) Lean Information (b) Big Data (c) Jody Revision Kit (d) Amal	Chap 6		Revision Kit	Chap 7 & 8
8	Sun	16-Feb-2020	8:00am - 11:00am	3	28	Performance measurement systems and design	1./Lt/EP	<u>Chapter 6</u> : (a) Integrated Information (b) Performance Reports (c) Cantor	Chap 6		Revision Kit	Chap 7 & 8
Sat		22-Feb-2020						CARNIVAL SATURDAY-NO CLASSES				
Sun		23-Feb-2020						CARNIVAL SUNDAY-NO CLASSES				
9	Sat	29-Feb-2020	8:00am - 12:00pm	4	32	Performance measures in the Private Sector & Divisional Performance and Transfer Pricing	1./Lt/EP	<u>Chapter 7</u> : (a) Measures of Financial Performance (b) Liquidity, Gearing & Profitability (c) Investment Centres (d) Transfer Pricing	Chap 7 & 8		Revision Kit	Chap 9

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10	Sun	1-Mar-2020	8:00am - 11:00am	3	35	Not for profit making organisation & Non-financial performance indicators	1./Lt/EP	<u>Chapter 9-</u> (a)Strategic performance measures in not for profit organisations (b) Non financial performance indicators and problems with them	Chap 9		Revision Kit	Chap 10
11	Sat	7-Mar-2020	8:00am - 12:00pm	4	39	Role of Quality in Management Systems	1./EP	<u>Chapter 10-</u> (a) Approaches to QM (b) Influence of Japanese practices	Chap 10		Revision Kit	Chap 11
12	Sun	8-Mar-2020	8:00am - 11:00am	3	42	Strategic HRM Issues	1./EP	<u>Chapter 11-</u> (a) Managing Employee Performance (b) Reward Schemes	Chap 11		Revision Kit	Chap 12
13	Sat	14-Mar-2020	8:00am - 12:00pm	4	46	Performance Evaluation Corporate Failure	1./Lt/EP	<u>Chapter 12-</u> (a)Alternative Views of Performance Measurement and management ; Balanced Scorecard, Performance Pyramid, Building Blocks	Chap 12		Revision Kit	Chap 13 & 14
14	Sun	15-Mar-2020	8:00am - 11:00am	3	49	Performance Evaluation Corporate Failure	1./Lt/EP	<u>Chapter 13-</u> Complex Business Structures <u>Chapter 14-</u> Predicting and Preventing Corporate Failure	Chap 13 & 14		Revision Kit	
15	Sat	21-Mar-2020	8:00am - 3:00pm	7	56	Review	1./EP	Questions			Revision Kit	
Sun		22-Mar-2020					NO CLASSES					
16	Sat	28-Mar-2020	8:00am - 12:00pm	4	60	Review	1./EP	Questions			Revision Kit	
17	Sun	29-Mar-2020	8:00am - 11:00am	3	63		1./EP	Questions			Revision Kit	
18	Sat	4-Apr-2020	8:00am - 12:00pm	4	67	Review	1./EP	Mock Exam			BPP Mock	
19	Sun	5-Apr-2020	8:00am - 11:00am	3	70	Review	1./EP	Correct Mock Exam and Final Questions			BPP Mock	

Key / Legend

Lt = Lecture T=Tutorial Lb = Lab EP = Exam Prep

Last Notes: SBCS reserves the right to make changes to the information contained herein. Any changes effected to the information contained herein will be made known to all students concerned via class announcement. It is thus the responsibility of the student to attend all classes and to keep abreast of matters should they be absent from any class session. Students are advised and encouraged to contact their fellow classmates for updates where class sessions have been missed.

Date syllabus last modified: November 2019