

ACCOUNTANCY TRAINING AND EDUCATION CENTRE (ATEC)

COURSE OUTLINE



PROGRAMME: ACCA
DURATION: Jul-Oct 2022
DAY(S): Saturdays and Sundays
MODE: Part Time
COMPONENT: Professional Level- Advanced Performance Management
LECTURER: Hannah H Mohammed
CAMPUS: Online

Lecture Number	Lecture Day & Date	Time	Hrs	Cum Hrs	Lecture Topic (s)	No./ Type of Session	Important Concepts/ Ideas to know/Learning Outcomes	Expected Reading	Other Matters	Questions	Items Due For Next Class	
1	Sat	30-Jul-2022	8:00-12:00	4	4	Strategic Management Accounting	1./Lt/EP	Intro to the course and Exam format. <u>Chapter 1</u> ; (a) Changing role of the Accountant (b) Anthony's Hierarchy (c) SWOT BCG Matrix (d)Porter's Generic Strategies	Chap 1		Revision Kit	Chap 2
2	Sun	31-Jul-2022	8:00-11:00	3	7	Strategic Management Accounting	1./Lt/EP	<u>Chapter 2</u> ; (a)Mission (b) Critical Success Factors (c) KPIs (d) PESTEL (e) Porter's 5 Forces	Chap 2		Revision Kit	Chap 2
3	Sat	6-Aug-2022	8:00-12:00	4	11	Performance Hierarchy	1./Lt/EP	<u>Chapter 2</u> ; (a)Mission (b) Critical Success Factors (c) KPIs (d) PESTEL (e) Porter's 5 Forces	Chap 2		Revision Kit	Chap 3
4	Sun	7-Aug-2022	8:00-11:00	3	14	Performance Management and Control	1./Lt/EP	<u>Chapter 3</u> - (a) Types of variances (b)Budgeting systems (c) Benchmarking	Chap 3		Revision Kit	Chap 4
5	Sat	13-Aug-2022	8:00-12:00	4	18	Org Change and Environmental Issues	1./Lt/EP	<u>Chapter 4</u> - (a) Business Structures (b)Business Integration (c) Stakeholders and Ethical Issues	Chap 4		Revision Kit	Chap 4
6	Sun	14-Aug-2022	8:00-11:00	3	21	Org Change and Environmental Issues	1./Lt/EP	<u>Chapter 4 cont'd</u> - (a) Business Structures (b)Business Integration (c) Stakeholders and Ethical Issues	Chap 4		Revision Kit	Chap 5
7	Sat	20-Aug-2022	8:00-12:00	4	25	Performance measurement systems and design	1./Lt/EP	<u>Chapter 5</u> - (a) Lean Information (b) Big Data	Chap 5		Revision Kit	Chap 5
	Sun	21-Aug-2022		0	25			NO CLASS-REVISE				
8	Sat	27-Aug-2022	8:00-12:00	4	29	Performance measurement systems and design	1./EP	<u>Chapter 5 cont'd</u> - (a)Integrated Information (b) Performance Reports	Chap 5		Revision Kit	Chap 6&7
9	Sun	28-Aug-2022	8:00-11:00	3	32	Performance measures in the Private Sector & Divisional Performance and Transfer Pricing	1./Lt/EP	<u>Chapter 6</u> - (a) Measures of Financial Performance (b) Liquidity, Gearing & Profitability <u>Chapter 7</u> - (a) Investment Centres (b) Transfer Pricing	Chap 6&7		Revision Kit	
10	Sat	3-Sep-2022	8:00-12:00	4	36			<u>PPQ DAY</u>			Revision Kit	Chap 8&9
11	Sun	4-Sep-2022	8:00-11:00	3	39	Not for profit making organisation & Non-financial performance indicators	1./EP	<u>Chapters 8&9</u> - (a) Strategic performance measures in not for profit organisations (b) Non financial performance indicators and problems with them	Chap 8&9		Revision Kit	Chap 10
12	Sat	10-Sep-2022	8:00-12:00	4	43	Role of Quality in Management Systems	1./Lt/EP	<u>Chapter 10</u> - (a) Approaches to QM (b) Influence of Japanese practices	Chap 10		Revision Kit	Chap 11

Lecture Number	Lecture Day & Date		Time	Hrs	Cum Hrs	Lecture Topic (s)	No./ Type of Session	Important Concepts/ Ideas to know/Learning Outcomes	Expected Reading	Other Matters	Questions	Items Due For Next Class
13	Sun	11-Sep-2022	8:00-11:00	3	46	Strategic HRM Issues	1./Lt/EP	<u>Chapter 11-</u> (a) Managing Employee Performance (b) Reward Schemes	Chap 11		Revision Kit	Chap 12
14	Sat	17-Sep-2022	8:00-12:00	4	50	Performance Evaluation	1./Lt/EP	<u>Chapter 12-</u> (a)Alternative Views of Performance Measurement and management; Balanced Scorecard, Performance Pyramid, Building Blocks	Chap 12		Revision Kit	Chap 12
15	Sun	18-Sep-2022	8:00-11:00	3	53	Performance Evaluation	1./Lt/EP	<u>Chapter 12-</u> (a)Alternative Views of Performance Measurement and management; Balanced Scorecard, Performance Pyramid, Building Blocks	Chap 12		Revision Kit	Chap 13
	Sat	24-Sep-2022		0	53			REPUBLIC DAY HOLIDAY-NO CLASSES				
	Sun	25-Sep-2022		0	53			NO CLASSES- REVISE				
	Sat	1-Oct-2022		0	53			NO CLASSES- REVISE				
	Sun	2-Oct-2022		0	53			NO CLASSES- REVISE				
16	Sat	8-Oct-2022	8:00-12:00	4	57	Performance Evaluation	1./Lt/EP	<u>Chapter 13-</u> Complex Business Structures	Chap 13		Revision Kit	Chap 13
17	Sun	9-Oct-2022	8:00-11:00	3	60		1./EP	PPQ DAY			Revision Kit	

Key / Legend

Lt = Lecture T=Tutorial Lb = Lab EP = Exam Prep

Last Notes: SBCS reserves the right to make changes to the information contained herein. Any changes effected to the information contained herein will be made known to all students concerned via email. It is thus the responsibility of the student to attend all classes and to keep abreast of matters should they be absent from any class session. Students are advised and encouraged to review the recordings for updates where class sessions have been missed.
Date syllabus last modified: June 2022.