

**ACCOUNTANCY TRAINING AND EDUCATION CENTRE (ATEC)**

**COURSE OUTLINE**



**PROGRAMME:** ACCA  
**DURATION:** July - December 2023  
**DAY(S):** Saturdays & Sundays  
**MODE:** Online  
**COMPONENT:** Advanced Performance Management (APM)  
**LECTURER:** Hannah Mohammed  
**CAMPUS:** Champ Fleurs

| Lecture Number | Lecture Day & Date |             | Time             | Hrs | Cum Hrs | Lecture Topic (s)  | No./ Type of Session | Important Concepts/ Ideas to know/Learning Outcome  | Expected Reading | Other Matters | Questions   | Items Due For Next Class         |
|----------------|--------------------|-------------|------------------|-----|---------|--|----------------------|---|------------------|---------------|---|----------------------------------|
| 1              | Sat                | 29-Jul-2023 | 1:00pm - 4:00pm  | 3   | 3       | Strategic Management Accounting  | 1./Lt/EP             | Intro to the course and Exam format. <u>Chapter 1</u> ; (a) Changing role of the Accountant ( b) Anthony's Hierarchy (c) SWOT BCG Matrix (d)Porter's Generic Strategies | Chap 1           |               | Qu.1 (iii) Sample Sept/Dec 2019   | Chap 2                           |
| 2              | Sun                | 30-Jul-2023 | 12:00pm - 4:00pm | 4   | 7       | Strategic Management Accounting  | 1./Lt/EP             | <u>Chapter 2(a)</u> ; (a)Mission (b) Critical Success Factors (c) KPIs (d) PESTEL (e) Porter's 5 Forces   | Chap 2           |               | Qu.1 (i)-Sample March/June 2019<br>Qu.1 (i)-Sept/Dec 2020               | Chap 2                           |
| 3              | Sat                | 5-Aug-2023  | 1:00pm - 4:00pm  | 3   | 10      | Performance Hierarchy  | 1./Lt/EP             | <u>Chapter 2(b)</u> ; (a)Mission (b) Critical Success Factors (c) KPIs (d) PESTEL (e) Porter's 5 Forces   | Chap 2           |               | Qu.3 (a+b)- Specimen Paper September 2018,<br>Qu.1 (b)- March/June 2021 | Chap 3                           |
|                | Sun                | 6-Aug-2023  |                  | 0   | 10      |  |                      | <b>NO-CLASSES-REVISE</b>  |                  |               |   |                                  |
| 4              | Sat                | 12-Aug-2023 | 1:00pm - 4:00pm  | 3   | 13      | Performance Management and Control   | 1./Lt/EP             | <u>Chapter 3-</u> (a) Types of variances (b)Budgeting systems (c) Benchmarking  | Chap 3           |               | Qu. 3(a)- March/June 2019, Qu.1 (iv)- Sept/Dec 2020                     | Course Exam #1- posted on Moodle |
| 5              | Sun                | 13-Aug-2023 | 12:00pm - 4:00pm | 4   | 17      | Org Change and Environmental Issues  | 1./Lt/EP             | <u>Chapter 4(a)-</u> (a) Business Structures (b)Business Integration (c) Stakeholders and Ethical Issues  | Chap 4           |               | Qu. 3(a)- Sept/Dec 2021   | Chap 4                           |
| 6              | Sat                | 19-Aug-2023 | 1:00pm - 4:00pm  | 3   | 20      | Org Change and Environmental Issues  | 1./Lt/EP             | <u>Chapter 4(b)-</u> (a) Business Structures (b)Business Integration (c) Stakeholders and Ethical Issues  | Chap 4           |               | Qu. 2(a)- Sept/Dec 2020   | Chap 5                           |
|                | Sun                | 20-Aug-2023 |                  | 0   | 20      |  |                      | <b>NO-CLASSES-REVISE</b>  |                  |               |   |                                  |
| 7              | Sat                | 26-Aug-2023 | 1:00pm - 4:00pm  | 3   | 23      | Performance measurement systems and design   | 1./Lt/EP             | <u>Chapter 5-</u> (a) Lean Information (b) Big Data (c)Integrated Information (d) Performance Reports   | Chap 5           |               | Cantor amended ACCA part (ii)   | Chap 6&7                         |
| 8              | Sun                | 27-Aug-2023 | 12:00pm - 4:00pm | 4   | 27      | Performance measures in the Private Sector & Divisional Performance and Transfer Pricing | 1./Lt/EP             | <u>Chapter 6-</u> (a) Measures of Financial Performance (b) Liquidity, Gearing & Profitability<br><u>Chapter 7-</u> (a) Investment Centres (b) Transfer Pricing         | Chap 6&7         |               | Cantor amended ACCA part (iii),<br>ACCA Mock Exam #1-DEF                |                                  |
| 9              | Sat                | 2-Sep-2023  | 1:00pm - 4:00pm  | 3   | 30      | Performance reports and Performance measures   | 1./Lt/EP             | <u>PPQ day</u>  |                  |               | Qu.1 (i+ii)- Sept/Dec 2019  |                                  |
| 10             | Sun                | 3-Sep-2023  | 12:00-4:00       | 4   | 34      | <b>Review</b>  |                      | <b>Mock Exam #1</b>   |                  |               |   |                                  |
| 11             | Sat                | 9-Sep-2023  | 1:00pm - 4:00pm  | 3   | 37      | Not for profit making organisation & Non-financial performance indicators                | 1./EP                | <u>Chapters 8&amp;9-</u> (a )Strategic performance measures in not for profit organisations (b) Non financial performance indicators and problems with them             | Chap 8&9         |               | Qu. 1(ii+iii)- Sept/Dec 2020  | Chap 10                          |
| 12             | Sun                | 10-Sep-2023 | 12:00pm - 4:00pm | 4   | 41      | Role of Quality in Management Systems  | 1./Lt/EP             | <u>Chapter 10-</u> (a) Approaches to QM (b) Influence of Japanese practices   | Chap 10          |               | ACCA 2022-2023- Posie   | Chap 11                          |
| 13             | Sat                | 16-Sep-2023 | 1:00pm - 4:00pm  | 3   | 44      | Strategic HRM Issues   | 1./Lt/EP             | <u>Chapter 11-</u> (a) Managing Employee Performance (b) Reward Schemes   | Chap 11          |               | Mock Exam #1- Qu. 1(iv)-Reward System                                   | Chap 12                          |

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| 14             | Sun                | 17-Sep-2023    | 12:00pm - 4:00pm | 4   | 48      | Performance Evaluation | 1./Lt/EP             | <u>Chapter 12 (a)</u> -Alternative Views of Performance Measurement and management  | Chap 12          |               | Mock BPP June 2019- Qu.2 (a+b) | Chap 13                  |
| 15             | Sat                | 23-Sep-2023    | 1:00pm - 4:00pm  | 3   | 51      | Performance Evaluation | 1./Lt/EP             | <u>Chapter 12 (b)</u> - Alternative Views of Performance Measurement and management | Chap 13          |               | Dec 2018- Qu.2 (a+b)           | Chap 14                  |
| 16             | Sun                | 24-Sep-2023    | 12:00pm - 4:00pm | 4   | 55      | Performance Evaluation | 1./Lt/EP             | <u>Chapter 13</u> - Complex Business Structures                                     |                  |               | Qu. 3-Sept/Dec 2020            |                          |
| 17             | Sat                | TBD (November) | 12:00pm - 5:00pm | 5   | 60      | Review                 | 1./EP                | Mock Exam #2  |                  |               | ACCA past paper                |                          |

**Key / Legend**

Lt = Lecture    T=Tutorial    Lb = Lab    EP = Exam Prep

**Last Notes:** SBCS reserves the right to make changes to the information contained herein. Any changes effected to the information contained herein will be made known to all students concerned via class announcement. It is thus the responsibility of the student to attend all classes and to keep abreast of matters should they be absent from any class session. Students are advised and encouraged to contact their fellow classmates for updates where class sessions have been missed.  
Date syllabus last modified: June 2023